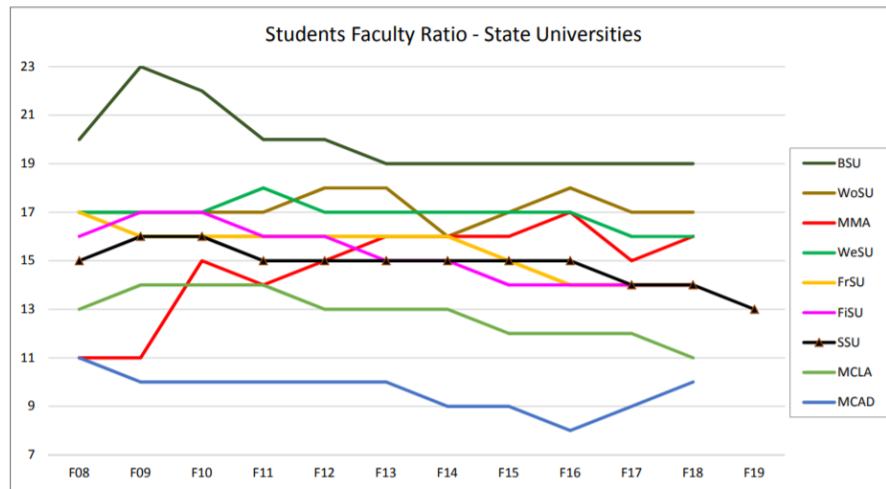


	F08	F09	F10	F11	F12	F13	F14	F15	F16	F17	F18	F19	Rank
BSU	20	23	22	20	20	19	19	19	19	19	19		#1
FISU	16	17	17	16	16	15	15	14	14	14	14		#7
FrSU	17	16	16	16	16	16	16	15	14	14	14		#7
MCAD	11	10	10	10	10	10	9	9	8	9	10		#9
MCLA	13	14	14	14	13	13	13	12	12	12	11		#8
MMA	11	11	15	14	15	16	16	16	17	15	16		#3
SSU	15	16	16	15	15	15	15	15	15	14	14	13	#7
WeSU	17	17	17	18	17	17	17	17	17	16	16		#3
WoSU	17	17	17	17	18	18	16	17	18	17	17		#2



Source: President Keenan, 2020

The chart shows Salem State was tied with Framingham and Fitchburg in 2019 and that in the last decade we were never above 16. The SSU Board would like up to achieve a ratio of 18-20, which only BSU has been able to maintain. It should also be noted that our 6-year graduation rate was higher during years with lower ratios.